

Enabling Transformation

F&A Operations Transformation For a Global Real Estate Company **Through Shared Services**



60+ Total 35+ BTR



BFDS

22.000+ Beds 12,000+ Units

COUNTRIES



UK

Netherlands



Germany





France Austria

KEY PORTFOLIOS

- > Build-to-Rent
- > Student Accommodation
- > CAPEX & Development Accounting
- > Corporate Accounting
- > Investment Accounting

QX TEAM

A 90+ Team with 35+ Dedicated to BTR, Backed by Project Team, QX Senior Management, and Contingency Resources

ACTIVITIES IN SCOPE

- > Property Accounting
- > Development Accounting
- > Accounts Payable
- > Property Admin Support
- > Spend Analytics
- Statutory Accounts Support
- > Audit Support

- > VAT and CIS Support
- Tax Compliance
- Admin
- > Shared Services
- > HRO
- **Residential Screening**
- **Talent Acquisition**
- Procurement

SUCCESS FACTORS

RISK MITIGATION

Risk identification, contingency planning and effective mitigation

✓ SUPPORTED TEAMS

Extended support from the client's team, key stakeholders and Project Manager

✓ SUCCESSFUL TRANSITION

Seamless transition and delivery backed by QX industry expertise

✓ SUPER ENGAGEMENT

Open communication channels at all levels of the finance and operations teams

✓ FLEXIBLE APPROACH

Flexibility of QX team to take additional responsibility and support the client

Deep Dive: Business Objectives, QX Solutions & Key Benefits

BUSINESS OBJECTIVES	HOW QX HELPED
Combat talent shortage during the Covid-19 pandemic and the 'Great Resignation'	Rapidly built and grew the team from initial requirement of 15 property accounting experts to 90+ experts delivering wide range of services
Centralize F&A operations, standardize processes and build future-ready, scalable F&A operations	Helped shift from siloed, non-standard operations to consolidated, standardized, and well-documented processes, with QX functioning as operational Centre of Excellence
Ensure rapid transition to shared services partner, with emphasis on 'First-Time Right' approach	Methodical and phased remote transition during Covid-19, with zero disruptions. Followed by several successful, regular transitions

BENEFITS DELIVERED

1.8 Million GBP

annual savings via labour cost arbitrage

10+ days reduction

in management accounts production turnaround time for PBSA sites

99% SLAs achieved

for accounts payable

53% reduction

in corporate accounts receivable for student portfolio

60+ sites transitioned successfully

within set deadlines, with teams delivering to SLAs



FUTURE ROADMAP

We continue to integrate the client's existing and freshly acquired brands into the new process, in phased manner. Now focusing on efficiency improvement via process optimization and automation.

QX team conducts operational workshops for end-to-end process mapping for newly acquired brands to ensure best processes and standards across the board.



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